

## Catholic Delegation Drafts Plan For End to IRA Hunger Strike




Confident Begin Confers With Dayan, Issues New. Warning on Syrian Missiles

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For those who
iate the difference.
 In Los Angeles a grand-luxe hotel thar
provides superior serviee and faeilities for
the discriminating international uravele. BevertyWilshire Hotel



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Howyou crelitn ROUNSO THECM

The lrish have a way of making yo in one of their ancient castles. Invite
you to lavish medieval banquets you to lavish medieval banquets
at night. And show you the most beautiful countryside in the world $b$ day-in a jaunting cart, no less (with you holding the reins). But before you share it all with the follss back home, check out these pound-saving tips Many hotels outside the U.S. charge exorbitant surcharge fees on international calls. And sometimes the fees are greater than the cost of the
call itself. But if your hotel has call itself. But if your hotel has
TELEPLAN, the way to keep hot
surcharges reasonable, go ahead and
call. No Teleplan? Read on! There are other ways to save
SAYE WITH A SMORTIE in nocst countries theres no thre minute minimum on self-dialed calk Dialing frotel offers International short call home and have them a you back. The surcharge on short calls is low. And you pay for the cal
back from the not local currency, your next home or office phone bill SAYE THISSI OHHER WAYS
Telephone Company credit card and
collect calls may be placed in many
countries. And where they are,
the hotel surcharges on such calls are usually low. Or, you can avoid
surchargesaltogetherbvecalling surcharges altogether by calling from
the post office or from other telephone centers.

SAVE NICHIS \& WEAKENDS Always check to see whether the night and on weekends. Usually the Youll save a lot of ge. follow these tips. And a lot of gas
when you travel by jaunting cart. (C) Bell System

## Reach out and fouch someone

Ha Chi Minh City, inding a Way Out s a Preoccupation


China Declares End to an Era of Turmoil; General Urges Absolute Loyalty to Party


Vise of War Squeezes

## El Salvador Refugees



lain, 4 Hurt New Wave of fings in N.Y.



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## ations

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The finest service often goes unnoticed. The answer lles not in esponding to requests.
out in anticipating but in
them.

Souvent le meilleur service ne se remar-
que pas. Effet il ne sagit pas de satisfaire
les demandes mais de les prévenir.

Die besten Dienstleis tungen sind off die handelt sich darum Wünschen nicht zuvorzukommen.


THE COLONNADE GRAND HOTEL
 In we
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380. A Year's Work


Development of business volum图1978 $\square_{1979 ~}^{\text {E }} 1980$

## k-awareness shapes

wth and earnings
1980. Deutsche Bank's busis volume rose by $6.4 \%$ to DM .4 bn. Group business volume reased by10.9\% to DM 178.1 bn. or the bank. 1980 was a satistory year. With a continuing rective policy on the part of the desbank, our business policy s one of limited expansion of ume. Our good operating result abled us to make particularly nprehensive provision for risk. ove and beyond that, we were in osition to pay a higher dividend of the remaining overall result. Che scope provided by the capiincrease in autumn 1979 was ad to expand our credit volume. ur deposits business, we envoured to further strengthen refinancing structure.
After the allocation of DM 120 m . m undisclosed taxed reserves. bank has capital and reserves alling DM 4.4 bn.
With the capital increase in April

1981, a further DM 472 m . was allocated to capital and reserves.

## Success of our foreign

## organization.

Our foreign organization made a greater contribution to the bank's positive result in 1980. Special im portance here attached to the growth at our foreign branches above all in New York, Madrid and Milan. The balance sheet total of all our foreign branches together in creased by $31 \%$, their credit volume expanded by $45 \%$. Here, business with local customers in the respective national currency was particularly strengthened. A the beginning of December 1980 our worldwide network was sup plemented by the foundation of Deutsche Bank (Suisse) S.A.. Ge neva. The new bank will engage in investment business as a special ized institution, devoting particular attention to international private customers


One quarter of the exports of the
Federal Republic of Germany in 1980 was settled by Deutsche Bank.


Strong rise in business volume by almost $60 \%$ accomplished with small increase in number of staff.
equivalent of DM 1.7 bn .
Atlantic Capital Corporation (ACC). our investment banking af filiate in New York, increased its order business and trading turnover strongly in 1980. Here, the company profited from increased interest, above all on the part of German customers. in American securities. Besides this, it was able securities. Besides this, it was able
to strengthen its position in the to strengthen its position in the underwriting of new issues: in 1980. it participated in 377 sh
and bond issue transactions.

## 128 Eurobond issues floated.

 in international new issue bus ness, we managed or co-managed 128 Eurobond issues (previous year: 101). The biggest single transactions under our lead-mantransactions und 700 m bond agement were DM 00 m. bond ssue for the Wond Bank and DM 400 m . bond issue in two ranches for Australia.On the other hand, we exercised restraint in Eurocredit business. In the interest of our export clientele
the bank was available without restriction for foreign trade financ ing: the settlement of foreign pay ment business continues to be one of the pillars of the bank's inter national business. training activities
Last year's achievements were accomplished with an almost unchanged number of employees. 39.242 members of staff played their part in the good result. Our team was strengthened above all in customer counselling and cus tomer service at home and abroad We invested DM 78m. in basicand further vocational training. This figure represents our expenses for 3908 apprentices and for the de . 208300 employe in 1,033 internal seminars.

Manuel Urrutia, 81, Dies; Former President of Cuba

 Yergeny पaritoon


 ofica, Mr. Urrutia was
a figarencad when
made himself premier OBITUARIES In July. 1959, Mr. Unutia sel
the stage for his own downal
when the chief of the Cuban Air
 Mr. Urrutaia denouncod Maj. Diaa
Lanz ia a tevevision specth. but be
also der also denounced Copuminism Mi.
Cantro por him under houne arrest
and he wis later replaced as presiGuatemala Shootout Kills 6 Bystanders GUATEMALA CITM CTY - Seven
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## Now there's something from Philips that makes work much easier for the secretary, the boss and even the head of a small firm.

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## This is how it works:



Reagan Budget Cuts May Bring Undesired Results
By John Herbers
Nen Yerk Tinea Senice
 long view of Washingion 10 putit
the big Reagan vichory on bulget
cuts inio perspective The way the prosident's men in
the last days of june were pushing
Cor voose rosbing throught hastily

on the conf ision, reminded the
speaker of the House of a Demo
cratic president he had lowown
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It was the old Lymdon Johnson
style,
 and only in areas where a
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But
 Froups some refiective Libera
 NEWS ANALYSIS

By that time however, commit-
ting the federal governent to new
areas had become routine. Subse

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 Unales of cend. of the 1970s, many
Biberals were agreeing with coon-
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| Little attention was given to the more difficult entitiement programs, such as Social Security, Medicaid, where medical assistance costs ior the poor ware promise to return authority to the states by giving how revenues would be spent was assigned a low priocity, parily because members giving away their authority and the congressional committers hiad explicitly opposed the block: grants. <br> Bnt Mr. Reagan has ended up effecting sweeping changes, as weil wrapping almost everything into a take-it-or-leave-it package that <br> Rapid Econ <br> Is Feared as <br> By William E Schmidt New Yark Tmer Sertce <br> KETCHUM, Idaho - Vine Deloria $\mathrm{J}_{\mathrm{y}}$ a member of the Standing Rock Soux Tribe who is now a po- Itical science professor at the versity of Arizona, was talling about the growing threat of rapid development to the American West: <br> The cowboys and the Indians are both going be on the same side in this nex $\mathrm{Fighh}{ }^{\prime \prime}$ observed Mr. Deloria Neither one of them wants to end op as busboys at some new Ramada Imn. Mr. Deloria was among seyeral |
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## Iteralio

## A European Messenger

Gaston Thomp president of the European
Commission, will go to Washington next week to brief President Reagan. on the anxieof U.S. foreieng economic and militiary policy. In an in terview with International Herald
Trihune correspondent Joseph Fitchet, Mr.
 expressed at their meeting in Cuxembourg last week. If Mr. Thorn's presentation to Mr.
Reagan roughly follows the line indicated in Reagan roughly follows the line indicated in
the interview (IHT, July 6 ). it will fall short of confrontation, but not by much. Mr.
Thorn said that European patience was not yet exhausted, but his tone gave little doubt that what remains is limited.
The central problem should come as no
surprise to anyone who listened to Mr. Reagan campaign and believed that he neeant what he said. It is that Mr. Reagan is
pursuing a Soviet-centered foreign policy. which has a skewing effect on almost every-
thing else, and that his domestic priorities thing else, and that his domestic priorities
and his political skill allow him to trade off major increases in defense spending for major cuts in other government programs. Euro-
pean leaders do not share the Reagan foreign policy optic, with the exception of Britain's Margaret Thatcher, they do not share many of his domestic policies, again with the ex-
ception of Mrs. Thatcher, and, without exceppion, they yo. not share his mandate.
They argue that it is time for President Reagan to demonstrate that he understands
the difference between his situation and the difference between his situation and
theers and that he recognizes the importance
of helping them meet their economic and po-

Mr. Thorn said, "that wharever they do in the United States, it will never be possible is
Europe for politicians to dissociate defense Europe for politicians
from economic security.
Specifically, the Europeans are concerned
about U.S. policy on development aid, which about U.S. policy on development aid, which to buy European manufactured goods; U.S.
policy on East-West trade, which is more inipolicy on East-West trace, which is more im-
portant to Europe than it is to the United
States; high US. interest rates, which are States; high U.S. interest rates. which are
driving up European rates and hurting European economies, and the spiliover from U.S.Japanese trade accommodations. The argu-
ment is, if you help us in these economic ment is, if you help us in these economic
areas, it will be much easier for us to help you in the security area.
Mr. Reagan can be expected to argue that
U.S. policies on these questions are linked to principle and ideological purity. To which was the principle involved in dropping the Soviet grain embargo?" Or, "What happened
to the principle of free trade in the protec-
tionist deal you tionist deal you cut with Japan on auto im-
ports?' At which point the gloves come off? ports?" At which point the gloves come off?
Probably not That is more tikely to happen
at the Ottawa economic summit later this at the Ottawa economic summit later this
month when Mr. Reagan's miterlocutors will monut when Mr. Reagan's meterlocutors wil
inclute Wes German Chancellor Helmut
Schwidt and French President Francois Mitterrand Irrespective of the merits of the U.S. and European positions, some compromises
will have to be worked out if a serious interalliance wrangle is to be avoided. That will
require the presence of Ronald Reagan the politician and communicator.

INTERNATIONAL HERALD TRIBUNE

## More Dogma From Peking

Five years after his death and fifteen after
he ignited the madcap Cultural Revolution he ignited the mas fap cult been pulled from
Mao Tse-tung has finaly an already-cracked pedestal. The demigod is decreed mortal after all: a brilliant revolu-
tionary but a bumbling theoretician who couldn't distinguish good Marxists from
Capitalist Roaders, and mistook right for wrong and the peopie for the enemy.
Yet for all the apparent bold l .
Comss of this ous question. Was it really Mao who failed, or the system?
Give Deng
cessor has opened a once-hermetic society to some fresh air. With other pragmatic-minded colleagues, he hopes for a "period of peaceful
development" They want no recurrence of Mevelopment." They want no recurrence of 10 -year "cultural" upheaval. which tore like a typhoon through every Chinese
instiution. let loose rival gangs of Red Guards, turned professors into peasants and
hunted traitors even in the Politburo. The new leaders promise a milder rule, dedicated oeconomic developzaent.
But while they feel secure enough to down-
grade Mao, his successors can think of nothing better than Maoism for settling scores.
Like the Great Helmsman, they deny the legitimacy of any doctrine opposed to their
own. Like him, they profess to welcome criticismn but could not polerate even the modest experiment at Peling's." "Democracy Wall", The contradiction is obvious even in the
new Mao indictment. It condemas one of his followers, Hua Guofeng, who until the day
before served as party chairman. And what was, one of his pajor sins? "Two-whatever-
ing"
whatever policy decisions Chairman Mao
made, and we unswervingly adhere to what-
ever instructionis Chairman Man ever instructions Chairving Mad Monere to what-.
whatever this means is not now doctrine. Corruption and inefficiency are endemic lopped from a hundred blooming flowers, and that is an obvious improvement. But the party still contends that "scientific" Marxism
makes it infallible -at least until history is That the once-infallible can be destroyed
only in a newly infallible voice gives every only in a newly infallible voice gives every
such statement only transient political value. Asch sistory, it should be no less suspect than
last year's. Mao's sins are asserted, not proved. Apragmatist, the late Chou En-laii is
canonized at Mao's expense, but that is canonized at Mao's expense, but that
merely an expression of curreat purpose. What Communists generally cannot bear
is free and independent inquiry even iato is free and independent inquiry even iato
their own exciting past Telligyl, Mao's widow, Jiang Qing, one of the disgraced Gang of
Four, turned to an American scholar to preserve her version of events.
Ma0's successors would Man's successors wourd have us believe phants loosed the furies of the Caltural Revolution. Soviet apologists made simivar
claims about Stalin TTo often, gulible Wertclaims about Stalin Too often, gullible West-
emers have believed them. As an instrument of policy, the new Chi-
nese document signals a sharp turn toward sanity. As history and philosophy, it only proves that Chima's Communists remain
afraid and intolerant of free inquiry. Hold up the celebrations until Chinese texts bloorit
with a hundred Maos.

## Nuclear Deal With Egypt

The signing of an agreement for nuclear co-
operation between the United States and operation between the United States and
Egypt evokes a mixed reaction. The specific provisions of the agreement are, as Sccretary
Haig said. a modiel for such agreements rangements. They authorize only the transfer of power reactors and low-enriched, nonguards on all of Egypt's nuclear facilities, Whether those facilities were provided by the
United States or by others. They forbid reprocessing - which vields plutonium - in American supplies can be used directlyat or indirectly to make
Yet there are issues other than the techni-
cal ones raised by this new whether the Israelis naid onreement. One is should not first have prompted a serious re-
consideration of the wisdom of introducing nuciear technologies into the Middle East at
all, and the possible alternatives to The other is whether the weaknesses in the international safeguards system revealed in the wake of the raid would not have made
this the ideal time to postpone any further nuclear transfers, at least until the loopholes
could have been closed and the system's
many vulnerabilities corrected.

In the International Edition
Seventy-Five Years Ago LONDON - The Daily Chronicle comments:
Whatever our politics are, we can all respect
 to the causes in which be believes. Admirals and
generals are pertaps too old at 70 , but in the generals are perthaps
politial arena the 75 are often the most power-
ful years of a statesman s.s. years old. Mr. Chamberiain tomorrow win be 70 respondent strongly warrarg the geandard cor-
agains further meddling in the affairs of South rica. The Caibinet's action is fostering the be-
bife in the nalive mind that the white man on the
spot is no longer boss."

Fifty Years Ago
 Howers propani lor oncerat sumpaisio of debt paymenss was announced by Premier Laval
last night A conperence of treassury experrs of
the ingerested conuntries is to be held 25 early as possible to endeavor 10 reach ngreement oo

 ny. where the Reich yestecday was reported to
he sekeking more forcign loans to stave off bawik-
ruptcy and counter the "flight from the mark."


## Linkage Needs to Be Discreet

By Stephen Klaidman

## When a Democracy Defeat Its Purpose

\begin{abstract}
By Flora Lewis



## And Arms-Control Linkage Needs Debate

| inistration of- |  |  |  |
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| control as a | Rostow, Reagan's new arms con- |  |  |
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##  <br>  <br> Any arms sale tor C hina, rrom Moscows point of view. would dearly be linked to <br> 




## Simply Unesco  <br> 

By Stephen S. Rosenfeld
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coperat cooperate on arms nesociations. or

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International Management
Opportunities Group Managing Directo Group Financial Controlle
Nigeria
Salary Ranges: U.S. $\$ 60,000 \$ 125,000$
The OGT is a well established holding company based in Lagos. Nigeria. The highwav and building construction, including related engineetring:
architectural and real estate services,
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manuf acturing and distribution of building materials
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The dynanic growth of this indigenous co

The dynnanic growth ot this indigenous company has created an urgen nee
for sanior management team surcessful candidates will have developed
ther skills in the Europen or Greir shills in the European or
Thoup Managing Director
This pasition will carty responsibility for the overall management and
proittahility of the Group E .mphasis will be placed on the develo elifective management leam. and onthe na panning on the derdination and control of operations. The Ideal candidate will have a minimum of 2 years'
industrialicommercial experience in positions of increasing responsibilit. currently at the C $\mathrm{E} . \mathrm{O}$. or senor management level Localion: Lagos, Nigerra Group Financial Controller
A professionally qualified financial executive is required to function as Chie
Financial Officer for the Group. Responsibililies will include all finance and accounting functions with emphasis on the develonment of tmproved
budgeting, renorting and control 1 procedures Applicants should have sive years experience in accounl ing management. Localion: Lagos. Nigeria.
Managing Director (London)
The Managing Directnr will carr
The Managing Directnr will carry responsibility for the establishment of a
London-based operation for Ihe Nigerian group. The position is designed to
take full advantage of intemat take full advantage of intematronal business opporonutitites. The ideal
candidate will be a senior marketing executive with extensive international commercial tradiny experience
Location: Londmn. England.
These positions are for a minimum term of wo vears Transportalion rnsls for
successful candidates and their families will be paid, and there is a senerous sunccessiul candidates and their families will be paid, and there is a benerous
annual home leave provision. F Frrished accermodation hand iul medical
insurance, as well as a number of olher benefilis, will be provided. Woods Gordon $\qquad$

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The dymamic growertho ot this and brokenerage. company has created an urgent need for a number of segior managers who have developed their skills in the Europe an or North
American business environment. Candidates are sought for the following positions: Group Commercial Manager
An experienced marketing executive is required to take charge of the sales
and marketing activities of the entire Groui. and marketing activities of the entire Group.
Responsibibities will involve the achievemen Responsibiilities will involve the achievement of planned growth of sales and
business activites through improved coverage of existing markets and Group Technical Manager
This position carries manageaement responsibility for planning, implementatio
 Candidates must be profes
Strategy Goods Procurement Manager
 including weaponss. ammunitition, and other supplies. The successful canc
will have a background of tiltarv service at a a sanior level, and will have
established contacts with majio suppliers.
estabished contacts with major suppliers.
Group Shipping Manager
The Shippoing Manageer will be responsible for all shipping arrangements tor Ihe
Group. including lhe chartering of ships and possibly the operation of a company
Group. including he chartering of ships and possiblythe arreargitemen of a compan
owned fleet. Candidates musl have extensive international shipping experience.
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insurance, as well as a number of other benefits, will be provided.
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"WHY DID YOU AAVETO CAL ME A'NAUGHTY BOO" IN FROTT OF JOET? HE THNNS IM PERFECT!

Books

## FAMILY PHOTOGRAPHS

Content, Meaning and Effect
By Julia Hirsch Illustraied l139 pp. S14:95:
Oxford Universig Press, 200 Madisontive New York 10016 . Reviewed by Anatole Broyard
 partly entsough photographs. When
they are dead or jo longer in the same enouse with on wo woiger at heir
phorographs and find that they have
 have loss or accquired dimensions as
we have lost or scquired love or compassion.
We look at old pholographs of our
familics and are siruck by the irony of
 encompassing were our parents its a
salutary exerise 6 kepp and kep re
turning to. the family album $i$ is one of the possinle answirs to the omnipresent question. "How did 1 arrive
here. where find myself now?
Io "Family Photographs: Conteri Keaning and Efrect, fuctia Hirs


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ook or generaized longing.
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poor man' soouat of photegraph is
According to Hirsch, it is also

ofren ideatived by placing the subjece
in front of hin of backdop his
imaination bungered for. It is inter-


HOW IT FEELS WHEN A PIRENT DIES
Affred A. Knopf, 201 E. $52 d$ SL, New York 1002






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because be ilied the way he used to
Kremencr has a way of inducing or

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barthrom ant by herself in insiauanis
or musemms

 a long sickness so hat. they could
have grown used to the idea of his dy-


## Bride





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this position:


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Muldoon Urges Reflection Over Springbok Tour
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## After 17 Years, Smith and Lutz <br> Still a Good Tennis Partnership


$t$

Red Smith
In Congress, Some Sporting Discontent


















## East Germany Among Qualifiers

## For European Track Cup Finals










Fiori Wins Western Open
With a Final-Round 67



By pictiong up the 554,000 first




CFL Standings

man:


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Bogies Avoided
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## Art Enchwald

## Wooing the Weevils

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## The Servan-Schreiber Challenge

| By Henry Allen Warthaygan Pas Service <br> $\mathbf{W}^{\text {ASHANGGTON }}$ Jacques Servan-Schreiber is the last American. <br> He is French, this dernier Am. ericain, the French having made an intellectual cotlage industry of telling us who we are. DDe Tocquevile, ete. Plus ca change. etc. $\qquad$ | French How America-of-the 1950s, "the American century." <br> He acquired his fascination with the American way during World War II, when be fild France to become a fighter pilor under De Gaulle. |  | ing which the staff somerimes wasnit sure who was running it dustrialist Sir James Goldsmith |
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|  | etc. |  |  |
|  | had to invent new methods moving the people through." |  |  |
| Stanford, MTT - and you don't A Fror |  |  |  |
| iister to them. says JJS, as he |  |  |  |
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| ${ }^{\text {(amous }}$ iniuals in France ${ }^{\text {a }}$ along |  |  |  |
| has a |  |  | Breathess Style |
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|  | him "ihe Keanedylet |  |  |
| book called The World Chal- His next stop was a job writing wimning his revenge with mis en lirtle village lost to the outside- |  |  |  |
| that: the Arabs have all the mon- newspaper that is the voice of the and his revelations of Frencb ior- The prose glints with private |  |  |  |
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| zavion and the West has the tech-oology, especialy the United |  |  |  |
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| This is ont what you'd call |  |  |  |
| France last year, is the rage of that counruy, JJSS says. |  |  |  |
| Hoping for Another Success us," he recalls. |  |  |  |
|  |  |  |  |
| swing for the English edinion came the youngest assistant to Gaulle hut still be part of the as if he sees everything as 2 mov- <br> hoping for another sucesst   |  |  |  |
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|  |  |  | On mistance, in the hotel |
| ness accumen. That wasn'r quite |  |  |  |
| 1970s. but that wasn't JJSS's ter |  |  |  |
| not having happened. ${ }^{\text {They }}$. He was the most exciting pol- But Patton's career ran into He said |  |  |  |
|  |  |  |  |
| they did what I told them", hesaid. He was wearing a mip-up |  |  |  |
| The monith being ...? won his irst election as the rep- pens to my carcer. My redation-The hlue pants are part of theblue suit he always wears for |  |  |  |
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| insists on knowing who the geria prompted the govemment pecied to wim, I was merely regis- dost jocketsT he said He dealt |  |  |  |
| gnests are at small ones before he |  |  |  |
| "I don't care anything about food or wine," he said. How un- |  |  | Italian, Urdu. They don't mat Americans iike this anymore. |

PEOPLE: Miles Davis Hailed, Booen



1 Bt Concert in 5 Years


